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4 NOV 1981

MEMORANDUM FOR: Members of the ELINT Exploitation Working Group

FROM:

Chairman, ELINT Exploitation Working Group

SUBJECT: A Third Approach to the Data Collection Phase

1. In past discussions we have considered two approaches to the Data Collection Phase, one which relied on a contractor to develop center-specific questionnaires to be appended to two documents describing the impacts of changes in the collection and the ELINT environment and one which required extensive travel by the members of the Working Group in order to brief each exploitation center on the impacts mentioned above and to discuss the questions that needed answering. In both the purpose was to assure that the information needed to assess the affects of the collection impact was as responsive and unambiguous as possible. In reaction to the concerns expressed by the members about the feasibility of that much travel at the meeting on 14 October 1981, a third approach is presented below.

2. Stage 1: Review preliminary materials (the terms of reference for the study, the two TK environmental and collection impact summaries and the questions for the exploitation centers) with NSA and others in the local area that are knowledgeable about ELINT exploitation. These others should be an S&T center (probably NISC-50) and either a group in DoD who is familiar with ELINT exploitation for the operational user (in DIA?) or an operational exploitation center (probably LEC).

3. Stage 2: Two conferences would then be held, one for S&T exploitation centers and one for operational exploitation centers -- probably in that order. The purpose of each conference would be to brief them on the:

- o purpose and terms of reference of the study;
- o projected environmental and overhead collection impacts; and
- o questions that need to be answered by the centers to assess these impacts on exploitation.

Preliminary informal reponses could be provided by the centers at the conference followed by a formal, written response by them to the Working Group within the following month.

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4. Stage 3: Review of the informal and written responses for completeness, responsiveness, and lack of unnecessary ambiguity. Field visits would then be arranged for those exploitation centers whose responses required further discussion. ☐

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5. Stage 4: Analyze responses:

- A. Consolidate and summarize responses by type of problem and type of exploitation.
- B. Summarize exploitation center resource requirements and associated intelligence gains by type of intelligence (threat assessment, operational support, etc.) and level of response (accommodation of collection changes and full and effective use of new information).

C. Prepare draft report for coordination. ☐

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6. Schedule:

Stage 1 - November 1981
Stage 2 - December 1981 to mid-January 1982
Stage 3 - January and February 1982
Stage 4 - March 1982 ☐

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